

Where we want to go: **2018 - 2024**

To position Canterbury as a first class cultural heritage destination

The core objectives are:

INCREASING DAY VISITOR SPEND

- High spend groups market
- Nurturing the student and schools market
- Supporting the city's attractions
- Improving the welcome

CREATING A HEALTHY TRADING ENVIRONMENT

- Supporting events
- Enhancing the visitor environment
- Encouraging great partnership working

TELLING FRESH STORIES

- Real stories
- A reason to visit 'now'
- Live like a local

GROWING THE OVERNIGHT MARKET

- Promoting the right product
- Championing the evening experience
- Encouraging VFR travel

DELIVERING A DISTINCTIVE BRAND

- Bold images
- Engaging content
- Targeted and inspiring delivery

We need to:

- Broaden awareness of what the city has to offer.
- Deliver quality information and inspiring content to inform decision making and encourage overnight and repeat travel.
- Explore new opportunities to work in partnership across the city and with the tourism industry.

What are the next steps

2017 set a record for inbound tourism to the UK, with 39.2 million visitors spending £24.5 billion.

The focus for the next 5 years is to increase market share of overnight and international trips.

How?

Create a Destination Management Plan Steering Group to focus on:

- 1. Brand, Product, Channel
- 2. The Customer Experience
- 3. Industry, Trade and Media Partnerships

To bring **your** destination management plan to life.

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Canterbury

A first class cultural heritage destination





A destination management plan for our city **2018 - 2024**

7.2 million

Day and overnight trips - no.1 destination in Kent

Overnight: 9%
Day: 91%

£450 million

Day and overnight visitor generated value (indirect + actual spend)

9,378 jobs

Visitor economy = 15% of all employment





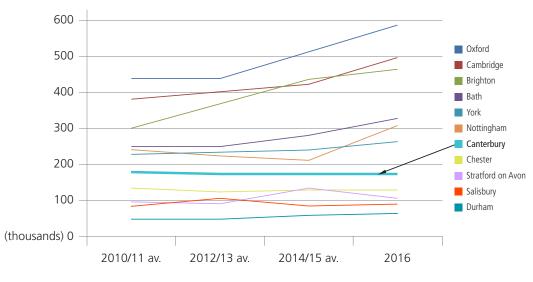


Where are we now?

- Dominated by day visitors. We need them to stay longer and spend more.
- Staying visitors spend more, but international visitors spend the most.
- Potential to grow overnight trips by capitalising on the visiting friends and relatives market through university travel.
- Consumers needs are changing. They don't want to see a destination, they want to experience it.

How do we compare nationally?

National growth trend (International visitors)



Source: International passenger survey 2010-2016.

What we've achieved so far: 2013 - 2018

Working together in partnership across the city we have:

- Built a shared story
- Ensured Canterbury looks its best all year round
 - → 1 million flowers in 370 hanging baskets
 - → Gold award winning bloom campaign
 - ♦ 5 miles of Christmas lighting
 - → 13 miles of streets deep cleaned
- Established a joined-up Christmas Marketing campaign, reaching 2 million people across Kent.
- Built a brand image library on the Canterbury Connected Flickr account.
- Taken part in Visit Kent's annual summer campaign in London, which provided Canterbury with 29 million digital impressions in 2017.
- Strengthened Canterbury's status nationally and internationally by becoming part of the England's Historic Cities Partnership.
- Supported city centre events ensuring our city remains a vibrant and creative destination for visitors and locals. Each year our city's events receive over 105,000 visitors.
- Visitors to the city are welcomed by our award-winning Ambassadors, on duty 7 days a week, throughout the year.

What we have to offer **40** qualified guides & 1 ghost hunter **24** Canterbury Tales 9,879 #canterburytales 8 Saints **4** Playwrights 1 Poet Laureate... **46%** retailers & 1 Black Knight 417 retailers are independent incl. (87 more than jewellers, chocolatiers, Bluewater) designers, potters and brewers **UNESCO World Heritage Site 3km** of waterways status since 1998 **5miles** of Christmas lights 1 million flowers in hanging baskets **34** places of worship 2 global pilgrimage routes